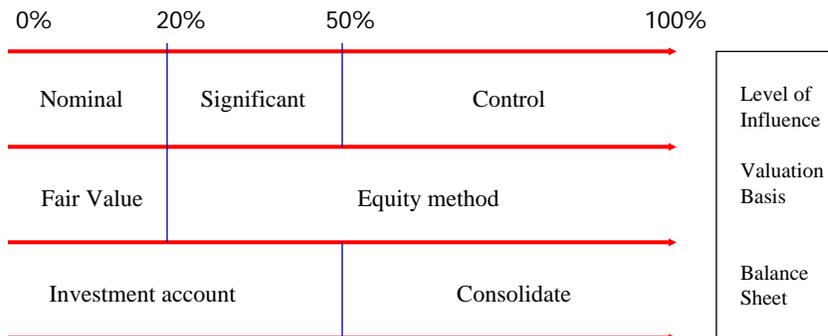
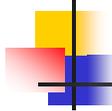


Accounting for Equity Investments & Acquisitions

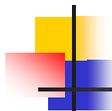
% of Outstanding Voting Stock Acquired





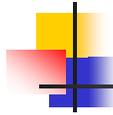
Equity Method - Introduction

- Records the initial purchase of an investment at acquisition cost
- Each period, the investor captures its proportionate share of the periodic earnings
 - Not the dividends of the investee
- Investor treats dividends declared by the investee
 - Reduction in the investment account.



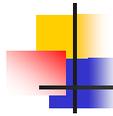
Equity Method - Rationale

- Why not mark-to-market such investments?
 - Under the market value method for securities available for sale, the investor recognizes income statement effects only when it receives a dividend (revenue) or sells some of the investment (gain or loss).



Example – Equity Method

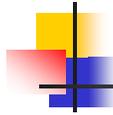
- 12/31/2003 XYZ Inc. purchases 40% of the outstanding shares of ABC Inc. for \$1.2M
 - Book value of ABC = market value at this date (\$3M)
 - At 2004 ABC reports income of \$250,000 and pays dividend of \$100,000
 - At 2005 ABC reports earnings of \$500,000 and pays dividends of \$225,000
- How and in what amount should this investment be presented on XYZ's balance sheet on December 31, 2004 and 2005?



Journal Entries: At the Acquisition Date

Investment in ABC's stock 1,200,000
Cash 1,200,000

- Record the acquisition of 40% of ABC Inc.
 $1,200,000 = 40\% \times 3,000,000$



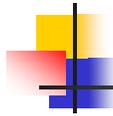
Year 2004

Investment in ABC stock 100,000
 Equity in Earnings of Affiliate 100,000

- To record XYZ's share in the income earned by ABC

Cash 40,000
 Investment in ABC stock 40,000

- To record dividends received from ABC



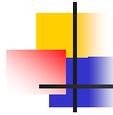
Year 2005

Investment in Stock of ABC 200,000
 Equity in Earnings of Affiliate 200,000

- To record XYZ's share in the income earned by ABC

Cash 90,000
 Investment in Stock of ABC 90,000

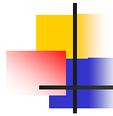
- To record dividend received from ABC.



Balance Sheet Looks Like...

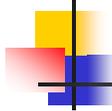
- Firm XYZ's "Investment in ABC" account now has a balance of \$1,370,000 by the end of 2005:

Investment in Stock of ABC	
(1) 1,200,000	40,000 (3)
(2) 100,000	90,000 (5)
(4) 200,000	
Balance 1,370,000	



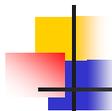
Consolidation Accounting

- In a business combination, one company (**Parent**) gains control over another company (**Subsidiary**)
- Until 2001, two consolidation methods were used for mergers and acquisitions
 - Purchase method
 - Pooling of interests method
 - In 2001, the FASB discontinued the pooling method (Statement 141)



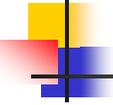
Meaning of Control

- An entity that has the ability to elect a majority of the board of directors of another entity has **control** over it
- Control enables the parent:
 - Direct the sub to expand, contract or distribute cash to the parent
 - Establish the sub financing structure
 - Fire and hire the sub management
 - Set compensation level for the sub management.



Means of Control

- **Legal Control**
 - Owning **more than** 50% of the subsidiary's outstanding voting stock
 - Parent has the legal right to elect the majority of the board of directors
- **Effective Control**
 - Majority of the board of directors can be elected by means other than having legal control.



Three Categories of Combination

- ***Merger***

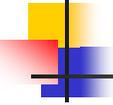
- One firm acquires the assets and liabilities of one or more other firms in exchange for cash, stock or other compensation
- Acquired firm ceases to exist as a separate legal entity
- 100% ownership



Three Categories of Combination...

- ***Statutory Consolidation***

- New firm is formed to issue stock in exchange for the stock of the two or more consolidating firms
- Acquired firms cease to exist as separate legal entities
- 100% ownership.



Three Categories of Combination...

- **Acquisition**

- One firm acquires the majority of the common stock of another company and each company continues its legal existence
- Each company must be accounted for separately and prepare its own set of financial statements
- Financial statements are then consolidated

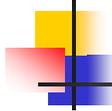
- **Consolidated financial statements** -

- combination of the financial statements of the parent company with those of the subs an overall report **as if** they were a **single** entity



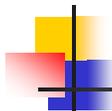
Consolidation Process

- Eliminating worksheet entries are made to reflect the two separate companies' statements as one economic entry
- No consolidation elimination entries are recorded on the books of either the parent or the subsidiary.



Consolidation - Rationale

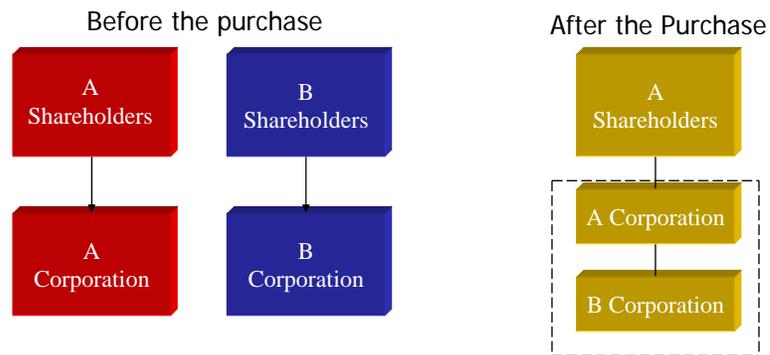
- Economically, the parent has the power to liquidate the subsidiary into a branch
 - In this case the current legal structure of two separate companies will cease to exist.
- Thus, the parent and the sub are treated as a single legal entity.



Purchase Method

- Business combinations
 - Use the *purchase method*
 - Acquisitions are measured on the basis of the *fair values* exchanged.

Consolidation: Wholly-Owned Subsidiary



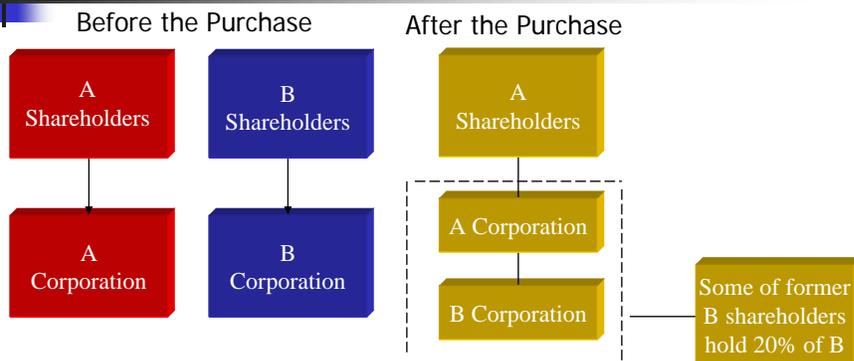
Wholly-Owned Subsidiaries

- Parent's perspective
 - Purchase → exchange of one asset for another, usually cash for the stock of the subsidiary
 - Consolidated net income = parent's net income.
 - Consolidated retained earnings = parent's retained earnings
- Sub.'s retained earnings
 - Eliminated in consolidation.

Partially-Owned Subsidiaries

- If parent company owns < 100% of sub
 - Minority interest exists
 - Calculated using book value of acquired firm
 - Balance sheet reflects the rights of non-majority shareholders in the assets and liabilities of a company that is consolidated into the accounts of the major shareholder
 - Appears after long-term debt but before stockholders' equity (quasi liability).
 - Minority income
 - Income statement → reflects the share of non-majority shareholders in the earnings of a the consolidated firm
 - Appears as a line item deduction.

Consolidation – 80% Owned Sub





Purchased Goodwill

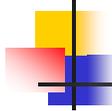
- **Goodwill**

- Excess of the cost of an acquired company over the sum of the fair market value of its net identifiable individual assets
- Goodwill usually results from one or more of the following:
 - Brand name
 - Good employees
 - Customer loyalty
 - Monopoly power.



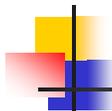
Recognition & Measurement of Goodwill

- Dictated by Statement No. 142: Goodwill and Other Intangible Assets (July 20, 2001)
- Goodwill should not be amortized
 - Tested for impairment at a level of reporting referred to as a reporting unit
 - Reporting unit → operating segment or one level below an operating segment
 - A component of an operating segment is a reporting unit if the component constitutes a business for which discrete financial information is available and segment management regularly reviews the operating results of that component
 - Impairment → exists when the carrying amount of goodwill exceeds its implied fair value.



“Negative” Goodwill

- When the fair market value of the assets acquired exceeds the acquisition cost, the excess is first used to reduce the carrying value of noncurrent, nonfinancial assets.
- If such assets are reduced to zero, any additional amount is recognized as extraordinary gain.



Grasping the Intangible

- Article provides a better perspective of goodwill than defined by accountants
- Consistent with the economic concept of economic value added or abnormal profits
- Turn to the article.



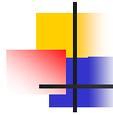
Acquisition Costs for R&D

- Using arcane accounting rule to get rid of goodwill
 - Write-off as “purchased R&D”
 - Acquirer sets price of “in-process” R&D assets and immediately writes them off
 - No guidelines on valuation of research
 - Many companies writing off > 50% of acquisition cost
- Problem
 - Overstates ROE since equity written off.



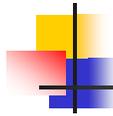
Goodwill: Impairment Test

- Goodwill of a reporting unit should be tested for impairment on ***an annual basis*** and between annual tests in certain circumstances
- Annual goodwill impairment test may be performed any time during the fiscal year provided the test is performed at the same time every year
 - Different reporting units may be tested for impairment at different times.



Impairment Test – Step 1

- Compare the fair value of a reporting unit with its carrying amount, including goodwill
 - Fair value of a reporting unit > carrying amount
 - Goodwill of the reporting unit is not impaired
 - 2nd step of the impairment test is unnecessary
 - Carrying amount of a reporting unit > fair value
 - 2nd step of the goodwill impairment test performed.



Impairment Test – Step 2

- Compares the implied fair value of reporting unit goodwill with the carrying amount of that goodwill
 - Carrying amount of reporting unit goodwill > implied fair value of that goodwill
 - Impairment loss = excess.
 - Loss recognized cannot exceed the carrying amount of goodwill
 - After a goodwill impairment loss is recognized
 - Adjusted carrying amount of goodwill is its new accounting basis
 - Subsequent reversal of a previously recognized goodwill impairment loss is prohibited.



Goodwill Impairment: Triggering Events

- Goodwill of a reporting unit should be tested for impairment ***between annual tests*** if an event occurs or circumstances change that would ***more likely than not*** reduce the fair value of a reporting unit below its carrying amount.



Examples of Triggering Events

- Significant adverse change in legal factors
- Adverse action or assessment by a regulator
- Unanticipated competition
- Loss of key personnel
- More-likely-than-not expectation that a reporting unit or a significant portion of a reporting unit will be sold or otherwise disposed of
- Recognition of a goodwill impairment loss in the financial statements of a subsidiary that is a component of a reporting unit.



Financial Statement Presentation

- Aggregate amount of goodwill
 - Presented as a separate line item in the balance sheet
- Aggregate amount of goodwill impairment losses
 - Presented as a separate line item in the income statement before the subtotal *income from continuing operations* (or similar caption) unless a goodwill impairment loss is associated with a discontinued operation
 - Goodwill impairment loss associated with a discontinued operation should be included (on a net-of-tax basis) within the results of discontinued operations.



Pooling of Interests

- Under APB 16, business combinations were accounted for using one of two methods, the pooling-of-interests method (pooling method) or the purchase method
 - Use of the pooling method was required whenever 12 criteria were met; otherwise, the purchase method was to be used
 - Pooling accounting is no longer allowed.

